All railroad affiliates based in North America pay an annual assessment based on gross annual revenues in accordance with the following schedule. P

<table>
<thead>
<tr>
<th>Gross Annual Revenue</th>
<th>Freight Carrier</th>
<th>Passenger Carrier</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to $10 million</td>
<td>$5,000</td>
<td>$2,500</td>
</tr>
<tr>
<td>$10 Million - $50 million</td>
<td>$20,000</td>
<td>$10,000</td>
</tr>
<tr>
<td>$50 million - $90 million</td>
<td>$35,000</td>
<td>$17,500</td>
</tr>
<tr>
<td>$90 million - $150 million</td>
<td>$50,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>More than $150 million</td>
<td>$100,000</td>
<td>$50,000</td>
</tr>
</tbody>
</table>

Note: dues are prorated quarterly.

Non-North American railroads joining as railroad affiliates pay a flat fee of $20,000 USD. Check here if applicable.

Contributions or gifts to the AAR are not deductible as charitable contributions, however, they may be tax deductible as ordinary and necessary business expenses. AAR estimates that the nondeductible portion of yearly membership dues for this year allocable to lobbying is 11%.

Please select the concentration areas that you are most interested in from the following list:

- Car Service & Car Hire
- Damage Prevention & Freight Claims
- Environment & Tank Car
- Engineering & Track Maintenance
- Hazmat
- Technical Services

Thanks to continuing investments in technology, infrastructure and employees, railroads move safer, cleaner, more productively and more cost-efficiently than ever.

One freight train removes several hundred trucks from our crowded highways. One commuter train takes even more vehicles off the road.

Passenger and freight rail share the vital infrastructure that helps create a cleaner environment. As railroads work to meet the rising demand for new infrastructure to move people and products, the Association of American Railroads is working to promote the power of our industry to innovate, grow and compete effectively in the global economy.

America’s green, safe, fuel-efficient transportation solution has been on track for decades—and keeps getting better.

Affiliate Executive Board

Through the Affiliate Executive Board (AEB), railroad affiliate members enjoy a formal structure for the representation of their views within the AAR – one that enables them to contribute their input and expertise to operations decisions.

The Board’s primary purpose is to solicit nominations from all railroad affiliate members to serve as voting members on selected committees reporting to the Safety and Management Operations Committee. It selects representatives for committee assignments from among qualified nominees.

Whether you move people or freight, AAR keeps your business moving forward.

AAR plays an integral role in shaping the industry’s continued success. We provide the rail industry a strong, united voice that policymakers listen to. We also facilitate the operations, safety, security and research that have laid the track for a strong, integrated industry. Whether your business involves freight or passengers, AAR is working for you every day—and for America’s transportation future.

Association of American Railroads
425 Third Street, SW Suite 1000
Washington, DC 20024

Join and guide our way forward.

RAILROAD AFFILIATE PROGRAM INFORMATION AND BENEFITS

Please return this form with payment to:

Association of American Railroads
PO Box 98379
Washington, DC 20090-8300

AAR.org
As a railroad affiliate, you will have a voice in the operations and the future of the freight and passenger rail industry. With public interest in rail transportation at an all-time high, both freight and passenger carriers will benefit from membership. The Association of American Railroads (AAR) coordinates the industry’s implementation of positive train control technology (PTC) and other important initiatives. As a railroad affiliate, you’ll be on the front line of developing the strategy that will implement PTC and connect freight and passenger lines.

**How you benefit from the program**

To provide our railroad affiliates with up-to-date, business-critical information, AAR offers special services in various areas of concentration.

For a complete list of these services, please visit the “Join AAR” section of our website, AAR.org.

**Business critical information available exclusively to you**

**Technical Services**


**Hazmat**

Benefits Include: News clips with the latest developments in the areas of tank cars, environment, nuclear waste and hazmat issues; AAR comments on hazardous materials issues of significant impact to the rail industry; updates on federal activity affecting hazmat issues.

**Environment & Tank Car**

Benefits Include: News clips with the latest developments in the areas of tank cars, environment, nuclear waste and hazmat issues; information and updates from AAR Tank Car Committee meetings; invitation to the Railroad Environmental Conference.

**Engineering & Track Maintenance**

Benefits Include: Dockets and updates from the Engineering Policy Committee; quarterly newsletter on engineering and track issues including updates from FRA, news clips on the track and maintenance area, liaison with federal agencies on engineering and track issues.

**Car Service & Car Hire**

Benefits Include: Agendas and minutes from AAR’s Equipment Assets Committee to keep equipment owners abreast of discussion areas impacting car utilization and compensation.

**Damage Prevention & Freight Claims**

Benefits Include: Newsletter on damage prevention: freight claims and safety updates; latest statistics on freight loss and damage trends; notice of testing completed by the Damage Prevention and Loading Services group; information resources through TTCI’s Damage Prevention and Loading Services staff.

**Communications, Signals & Train Control**

Benefits Include: Information relating to radio frequency spectrum including frequency coordination, petitions to the FCC, responses to petitions, and development of wireless communications standards; copy of electronic standards and specifications; information on FRA activity in the signal and train control area; invitation to participate on the

**Security**

Benefits Include: Overview presentation on the rail industry security program; periodic point papers and updates on the industry’s physical and cyber security programs; quarterly updates on priorities and progress in the rail industry security program; invitation to participate in the periodic informational teleconferences and an annual Joint Rail Sector Security Exercise.

**Passenger Rail Service**

Benefits Include: Updates on coordination and implementation of PTC systems between freight and passenger railroads.

**Railroad affiliates enjoy the following benefits:**

- Access to resources on AAR.org including the AAR Member Directory; reports from committees, statistical publications, webinar and meeting materials, railroad affiliate logos for company use
- E-mail updates & the monthly newsletter, Rail News
- Invitations to railroad industry events, including the AAR Annual Associates Meeting
- Invitations to the exclusive AAR webinar series
- Discounted rates on AAR and TTCI technical publications, and at select industry conferences
- Subscription to Rail Time Indicators & TTCI Technology Digests
- Company listings on the AAR website and in the AAR Member Directory
- Participation in the Positive Train Control (PTC) Policy Committee
- Participation in the Railroad Security Working Committee (North American Railroads only)
- Eligibility to serve on AAR’s Affiliate Executive Board (AEB) and in voting seats on select AAR committees
- Participation in all ten concentration areas

**To join AAR:**

Help keep freight rail strong and efficient — and keep your business on the right track. To join the AAR, please fill out, detach and return this application with your payment.

For answers to any of your questions, please contact Phil Goodwin, Director, Member Relations, at 202-639-2343, or email pgoodwin@aar.org.

Please check one of the following categories that best represents your organization:

- [ ] Passenger Carrier
- [ ] Freight Carrier

**Contact Information**

- [ ] Company
- [ ] Title
- [ ] Address
- [ ] City
- [ ] State
- [ ] Zip
- [ ] Phone
- [ ] Fax
- [ ] Best Time To Call
- [ ] E-mail

AAR consistently provides MTA Metro-North Railroad with valuable regulatory guidance and industry practices to fully inform our decisions surrounding safety and innovation. AAR standards, recommended practices and certification for our Mechanical Department ensures MTA meets stringent quality program standards for safe and reliable service. AAR is also a strong partner to ensure our Strategic Plan that focuses on our Customers, our People and our Infrastructure are achieved.”

**Clyde Armstrong, Director, Regulatory Oversight at MTA Metro-North Railroad**