# Freight Rail Investments

**Key Takeaway:** Each year, freight rail companies invest an average of \$23 billion to bolster and modernize their privately owned nationwide networks. Investing six times more than the average U.S. manufacturer, railroads funnel their money into increasing safety, reducing GHG emissions and improving service.

Nearly every goods-related industry relies on freight rail to get its products to market in the U.S. and beyond. This critical, efficient, cost-effective network is the best in the world thanks to railroads' billions of dollars in annual investments. Most of America's freight railroads own, build, maintain, operate and pay for their infrastructure with little or no government assistance. The U.S. Department of Transportation expects total freight demand to grow 30% by 2040. This means today's improvements are even more important for world-class service tomorrow.

By The Numbers: Average Amount Spent by Class I Railroads on Capex & Maintenance 1980-2022

- \$23 billion a year
- \$68 million a day
- \$178 thousand per mile per year
- 39¢ of each revenue dollar

# Freight railroads privately invest billions across America each year.

Railroads privately invest billions of dollars across their nearly 140,000-mile national networks to increase safety, improve customer service and further drive down emissions. From 1980 to 2022, America's freight railroads, spent about \$780 billion on locomotives, freight cars, tracks, bridges, tunnels and other infrastructure and equipment. Freight rail's investments over the last 15 years is \$1 billion more than Congress's 2023 historic investments in rail and multi-modal programs in the IIJA and the Omnibus combined.

The average U.S. manufacturer historically spends about 3% of revenue on capital expenditures. The comparable figure for U.S. freight railroads between 2012 and 2021 averaged more than 18% or six times higher.



### Freight railroads make strategic investment decisions.

As markets, technologies and the environment have evolved over time, so has freight rail spending. Each investment is a carefully chosen decision backed by data and expert insights to bolster network safety, enhance efficiency, fuel business growth, meet customer expectations and fortify the network against the effects of climate change.

- **Customers & Capacity:** Railroads invest in infrastructure, equipment and technology to adapt to changing customer and network needs in a dynamic marketplace.
- **Safety:** Railroads collect data from tracks, wheels, locomotives and bridges to prioritize the investments that will keep freight rail the safest way to move goods over land.
- **Efficiency**: Railroads invest in relieving network congestion, including through a multi-billion program in Chicago, the nation's busiest rail hub.
- **Regulatory Compliance:** Railroads optimize their networks to adhere to economic and safety regulations. Smart policies allow for sustained investments.

# **Safeguarding Communities & Employees**

Leveraging comprehensive daily network data, railroads proactively address the primary factors contributing to accidents: human error and issues related to tracks and equipment. Dedicated to enhancing safety measures, railroads allocate resources to support first responder training, improve grade crossing safety and ensure the well-being of their employees. These collective efforts since 2000 have resulted in a 48% reduction in mainline accidents, a 55% decrease in industry-wide track-related incidents and a significant 21% drop in equipment-related accident rates.

- Machine vision inspects passing trains. In early 2023, CSX opened its third train inspection portal (TIP) on the busy mainline at Walthourville, GA, southwest of Savannah. The TIP, with high-speed cameras and machine vision, rapidly captures 40,000 images/second of trains at 60 MPH. Inspections take seconds for 20 trains daily, and advanced algorithms swiftly enhance issue resolution compared to manual inspections.
- Al helps improve decision-making. In 2022, <u>Union Pacific</u> invested in Intelligent Terminal, a suite of Artificial Intelligence (AI) planning tools used by yardmasters to optimize decision-making. A "Terminal Dashboard" is part of this set of tools, which provides real-time terminal performance visibility and conveys leading indicators that allow terminal management to proactively complete maintenance. Not only does Intelligent Terminal increase safety, but the technology also helps improve network fluidity.



• ATI systems inspect tracks. Automated Track Inspections (ATI) speed up safety inspections and safeguard employees. Track inspection vehicles, or "track geometry cars," can measure hundreds of thousands of track miles yearly. All the Class I railroads use this technology. Canadian National has invested in a program that includes ten in-revenue service railway cars that have traveled over 1.8 million miles since 2019. In 2022, CN launched third-generation inspection systems, which inspect additional components within track infrastructure and provide more preventative maintenance recommendations, reducing risk and improving network fluidity.

# **Improving Customer Service**

With industries ranging from agriculture and automotive to consumer goods and energy all depending on freight rail to move their goods seamlessly across the country, it's vital railroads efficiently deliver for their vast array of customers. From technologies that provide greater insight into customer shipments to building rail hubs near customer locations and adapting infrastructure to create more capacity, railroads invest in delivering reliable service tailored to customer requirements.

- Industrial projects help customers expand. Freight railroads serve as essential infrastructure, attracting businesses to rail-connected areas. Norfolk Southern offers 825+ development-ready industrial sites, 300+ rail-to-truck transload facilities, and collaborates with 260+ short-line railroads. Ongoing projects include 33 companies planning facilities along NS or its partners' networks, such as Hyundai Motor Group's electric vehicle and battery manufacturing plant in Bryan County, GA, connected via the Georgia Central Railway to NS and CSX.
- Integrated freight complex helps California grow. Efficient intermodal transportation moves countless products seamlessly across railroads, trucks and steamships. Freight rail's substantial private investments have established the world's most advanced intermodal rail network, reducing emissions, easing congestion, and enhancing trade. <a href="BNSF">BNSF</a> exemplifies this commitment with over \$1.5 billion invested in the Barstow International Gateway a cutting-edge 4,500-acre site in Southern CA. This integrated rail yard, intermodal facility, and warehouses are poised to create 20,000 jobs and alleviate congestion around the Ports of Los Angeles and Long Beach.
- Technology controls temperature-sensitive commodities. Railroads are essential for stocking grocery shelves with food, transporting 1.7 million food-related carloads annually. For temperature-sensitive items, like fruits and pharmaceuticals, freight rail's refrigerated boxcars (reefers) are crucial. CN's Brampton Intermodal Terminal showcases innovation by using remote technologies to monitor the temperature and operations of 40-foot international containers. This advancement enhances cargo visibility, transparency, and reliability, allowing swift temperature issue management while minimizing human error. CPKC has also added 1,000 refrigerated containers to their fleet to support the growth in international trade.



• Texas projects grow capacity. Sidings are track sections that allow trains to safely pass each other. In 2022, <u>Union Pacific</u> completed a 7.5-mile mainline track project east of Dallas, enhancing connectivity between Marshall and Keokuk sidings. This upgrade supports higher speeds, boosting traffic flow along the Little Rock, AK, to Dallas, TX route. Similarly, <u>CPKC</u> is investing in a new 1,150-foot bridge in Laredo, TX, allowing simultaneous two-way train operations and involving collaborative construction efforts on both U.S. and Mexican sides of the border.

Spanning nearly 140,000 miles across America, the freight rail network includes essential components like sidings. These are track sections that facilitate safe passing for trains moving in opposite directions on the same track and allow faster trains, oftentimes passenger trains, to overtake slower ones. Sidings also offer space for train storage and freight loading/unloading, contributing to smoother freight movement. Union Pacific completed a complex, multiyear infrastructure project east of Dallas in 2022. With the effort of twelve construction, rail, signal, surfacing, and tie teams, they constructed 7.5 miles of new mainline track connecting existing Marshall and Keokuk sidings. These sidings were upgraded to support higher track speeds. This initiative accelerates traffic flow between Little Rock, Arkansas, and Dallas, Texas, along a busy UP and Amtrak route accommodating up to 40 daily trains.

#### **Driving Down Emissions**

Despite representing only 1.7% of transportation-related greenhouse gas (GHG) emissions, freight railroads are committed to reducing emissions from locomotives and yards while also enhancing network resilience against climate-related threats like extreme heat and flooding. Thanks to these efforts, freight railroads are the <u>most fuel-efficient way to move freight over land</u>, with one train moving one ton nearly 500 miles on a single gallon of fuel.

- Increasing reusable fuel usage. In 2022, BNSF began testing a B20/R80 blend of fuel, which is a mixture of 20% biodiesel and 80% renewable diesel. By working with their locomotive manufacturing partners, they hope to increase the amount of biodiesel and renewable diesel fuels we can use to operate our locomotives, which would translate into significant carbon intensity and emission reductions for their locomotive fleet.
- Converting DC-traction locomotives to AC-traction increases fuel efficiency. Norfolk Southern is upgrading older DC-traction locomotives to AC-traction for fuel efficiency and lower emissions. About 100 locomotives have been revamped annually since 2016, continuing till 2025, totaling 1,000 upgraded units. DC-traction locomotives use simpler electrical current that flows in one direction, while AC-traction locomotives use more advanced alternating current that changes direction quickly. AC-traction is more efficient, powerful, and flexible, making trains run better and saving energy through technologies like regenerative braking. This overhaul could improve fuel efficiency by up to 25%, a substantial step towards sustainability and performance.



• Trip Optimizer saves fuel. In 2020, <u>CSX</u> was the first railroad to test Wabtec's new Trip Optimizer Zero-to-Zero technology. Trip Optimizer is like cruise control for trains, automatically controlling the locomotive throttle and brakes to lower fuel burn based on dynamics like the terrain and speed restrictions. The railroad already uses Trip Optimizer technology across its mainline fleet of locomotives, helping us save about 38 million gallons of fuel a year – or an average savings of 1.4 gallons of fuel per auto mile. Trip Optimizer Zero-to-Zero technology is expected to help save an additional five million gallons of fuel per year. As of April 2023, CSX continues to work with the FRA to test and implement the technology.

